

Actual and Forecast Balance Sheets

Demo Company
Multi-Year Scenario #1

	<i>Actual</i>				<i>Forecast</i>				
	12 Months 12/31/07	12 Months 12/31/08	12 Months 12/31/09	9 Months 09/30/10	12 Months 12/31/10	12 Months 12/31/11	12 Months 12/31/12	12 Months 12/31/13	12 Months 12/31/14
Assets:									
Cash	\$61	\$102	\$101	\$353	\$100	\$100	\$100	\$100	\$100
Accounts Receivable	417	637	742	834	872	942	1,018	1,099	1,187
Inventory	494	617	627	1,215	992	1,056	1,141	1,232	1,331
Other Current Assets	75	79	86	117	40	40	40	40	40
	1,047	1,435	1,556	2,519	2,004	2,138	2,299	2,471	2,658
Property, Plant and Equipment	522	609	672	782	797	932	1,077	1,232	1,397
Accumulated Depreciation	(112)	(121)	(158)	(178)	(188)	(228)	(273)	(323)	(378)
	410	488	514	604	609	704	804	909	1,019
Intangibles	563	561	572	1,445	1,436	1,388	1,340	1,292	1,244
Investments	0	0	0	0	0	0	0	0	0
Other Assets	48	69	62	107	100	100	100	100	100
Total	\$2,068	\$2,553	\$2,704	\$4,675	\$4,149	\$4,330	\$4,543	\$4,772	\$5,021
Liabilities and Owners' Equity:									
Line of Credit	\$0	\$0	\$0	\$0	\$(302)	\$(519)	\$(771)	\$(1,053)	\$(1,365)
Current Maturities	9	69	7	22	25	25	25	25	25
Other Current Obligations	0	0	0	0	0	0	0	0	0
Accounts Payable	147	229	156	361	198	211	228	246	266
Accrued Expenses	150	210	173	253	242	238	257	278	300
Taxes Payable	55	70	46	70	70	70	70	70	70
Other Current Liabilities	158	252	183	271	300	325	350	375	400
	519	830	565	977	533	350	159	(59)	(304)
Term Loan	527	502	500	1,487	1,400	1,400	1,400	1,400	1,400
Subordinated Debt	0	0	0	0	0	0	0	0	0
Other Long Term Obligations	161	218	198	229	230	230	230	230	230
Other Liabilities	50	53	82	92	0	0	0	0	0
Common Stock	672	679	688	1,056	1,056	1,056	1,056	1,056	1,056
Preferred Stock	0	0	0	0	0	0	0	0	0
Treasury Stock	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)	(1)
Retained Earnings	143	368	674	853	951	1,315	1,719	2,166	2,660
Other Equity	(3)	(96)	(2)	(18)	(20)	(20)	(20)	(20)	(20)
	811	950	1,359	1,890	1,986	2,350	2,754	3,201	3,695
Total	\$2,068	\$2,553	\$2,704	\$4,675	\$4,149	\$4,330	\$4,543	\$4,772	\$5,021