

Actual Balance Sheets

Demo Company
Multi-Year Scenario #1

	<i>Actual</i>			
	12 Months 12/31/07	12 Months 12/31/08	12 Months 12/31/09	9 Months 09/30/10
Assets:				
Cash	\$61	\$102	\$101	\$353
Accounts Receivable	417	637	742	834
Inventory	494	617	627	1,215
Other Current Assets	75	79	86	117
	1,047	1,435	1,556	2,519
Property, Plant and Equipment	522	609	672	782
Accumulated Depreciation	(112)	(121)	(158)	(178)
	410	488	514	604
Intangibles	563	561	572	1,445
Investments	0	0	0	0
Other Assets	48	69	62	107
Total	\$2,068	\$2,553	\$2,704	\$4,675
Liabilities and Owners' Equity:				
Line of Credit	\$0	\$0	\$0	\$0
Current Maturities	9	69	7	22
Other Current Obligations	0	0	0	0
Accounts Payable	147	229	156	361
Accrued Expenses	150	210	173	253
Taxes Payable	55	70	46	70
Other Current Liabilities	158	252	183	271
	519	830	565	977
Term Loan	527	502	500	1,487
Subordinated Debt	0	0	0	0
Other Long Term Obligations	161	218	198	229
Other Liabilities	50	53	82	92
Common Stock	672	679	688	1,056
Preferred Stock	0	0	0	0
Treasury Stock	(1)	(1)	(1)	(1)
Retained Earnings	143	368	674	853
Other Equity	(3)	(96)	(2)	(18)
	811	950	1,359	1,890
Total	\$2,068	\$2,553	\$2,704	\$4,675