

Actual Balance Sheets

Demo Company
Multi-Year Scenario #1

	<i>Actual</i>				
	12 Months 12/31/96	12 Months 12/31/97	12 Months 12/31/98	12 Months 12/31/99	3 Months 03/31/00
Assets:					
Cash	\$3,120	\$551	\$765	\$650	\$669
Accounts Receivable	4,647	5,766	5,685	6,738	6,100
Inventory	3,916	3,693	3,769	4,949	5,950
Other Current Assets	601	411	308	380	380
	12,284	10,421	10,527	12,717	13,099
Property, Plant and Equipment	18,534	20,662	22,480	25,690	26,222
Accumulated Depreciation	(8,329)	(9,505)	(10,729)	(12,321)	(12,852)
	10,205	11,157	11,751	13,369	13,370
Intangibles	0	0	0	0	0
Investments	0	0	0	0	0
Other Assets	214	373	373	749	600
Total	\$22,703	\$21,951	\$22,651	\$26,835	\$27,069
Liabilities and Owners' Equity:					
Line of Credit	\$0	\$0	\$0	\$0	\$0
Current Maturities	653	5,049	1,744	2,327	2,327
Other Current Obligations	0	0	0	0	0
Accounts Payable	1,743	2,146	1,562	2,284	2,079
Accrued Expenses	2,458	2,501	1,925	2,104	2,189
Taxes Payable	0	0	0	0	0
Other Current Liabilities	415	0	0	0	0
	5,269	9,696	5,231	6,715	6,595
Term Loan	2,986	14,742	17,476	17,396	17,396
Subordinated Debt	0	0	0	0	0
Other Long Term Obligations	0	0	0	0	0
Other Liabilities	1,850	292	78	0	0
Common Stock	5,239	1	1	1	1
Preferred Stock	0	0	0	0	0
Treasury Stock	0	0	0	0	0
Retained Earnings	7,359	(2,780)	(135)	2,723	3,077
Other Equity	0	0	0	0	0
	12,598	(2,779)	(134)	2,724	3,078
Total	\$22,703	\$21,951	\$22,651	\$26,835	\$27,069